	Budget	Actual	\$ Variance	% Variance
	buuget	(preliminary)	y variance	/0 Variance
		" "		
TAXATION				
Taxation General	35,707,880.00	35,074,508.54	(633,371.46)	-1.77%
Payments in Lieu	0.00	181,412.80	181,412.80	0.00%
	35,707,880.00	35,255,921.34	(451,958.66)	-1.27%
Taxation Supplementaries	200,000.00	144,888.36	(55,111.64)	-27.56%
Taxation Write-offs	(100,000.00)	(18,013.40)	81,986.60	-81.99%
	35,807,880.00	35,382,796.30	(425,083.70)	-1.19%
OFFICE OF THE CAO				
Council				
Expenditures	419,170.00	175,811.52	(243,358.48)	-58.06%
Net Revenue (Expenditures)	(419,170.00)	(175,811.52)	243,358.48	-58.06%
Administration & Communications				
Revenue	143,400.00	76,625.20	(66,774.80)	-46.57%
Expenditures	1,924,140.00	822,862.07	(1,101,277.93)	-57.23%
Net Revenue (Expenditures)	(1,780,740.00)	(746,236.87)	1,034,503.13	-58.09%
Police Services Revenue	27 400 00	27 622 60	(0.477.22)	-25.55%
Expenditures	37,100.00 5,522,910.00	27,622.68 2,743,547.78	(9,477.32) (2,779,362.22)	-50.32%
Net Revenue (Expenditures)	(5,485,810.00)	(2,715,925.10)	2,769,884.90	-50.49%
After-Hours Medical Clinic				
Revenue	270,000.00	86,920.48	(183,079.52)	-67.81%
Expenditures	299,270.00	123,619.71	(175,650.29)	-58.69%
Net Revenue (Expenditures)	(29,270.00)	(36,699.23)	(7,429.23)	25.38%
Affordable Housing Rental Property				
Revenue	6,420.00	3,745.00	(2,675.00)	-41.67%
Expenditures	5,690.00	2,370.00	(3,320.00)	-58.35%
Net Revenue (Expenditures)	730.00	1,375.00	645.00	88.36%
Beachfront Rental Properties				
Revenue	781,300.00	633,892.37	(147,407.63)	-18.87%
Expenditures	716,450.00	400,989.90	(315,460.10)	-44.03%
Net Revenue (Expenditures)	64,850.00	232,902.47	168,052.47	259.14%
Economic Development	0.00	45 700 00	45 700 00	0.000/
Revenue Expenditures	0.00 543,470.00	15,736.23 159,475.03	15,736.23 (383,994.97)	0.00% -70.66%
Net Revenue (Expenditures)	(543,470.00)	(143,738.80)	399,731.20	-73.55%
Net Revenue (Expenditures)	(343,470.00)	(143,736.60)	399,731.20	-73.33%
Events	200 520 00	50 055 40	(240 474 54)	oo ooo/
Revenue Expenditures	298,530.00 1,098,260.00	50,055.49 482,942.25	(248,474.51) (615,317.75)	-83.23% -56.03%
Net Revenue (Expenditures)	(799,730.00)	(432,886.76)	366,843.24	-45.87%
OFFICE OF THE CAO TOTAL	(\$8,992,610.00)	(\$4,017,020.81)	\$4,975,589.19	-55.33%

	Budget	Actual	\$ Variance	% Variance
		(preliminary)		
CORPORATE SERVICES				
Human Resources				
Revenue	244,010.00	117,005.00	(127,005.00)	-52.05%
Expenditures	963,990.00	289,999.33	(673,990.67)	-69.92%
Net Revenue (Expenditures)	(719,980.00)	(172,994.33)	546,985.67	-75.97%
Clerk				
Revenue	130,980.00	55,243.67	(75,736.33)	-57.82%
Expenditures	623,510.00	210,513.76	(412,996.24)	-66.24%
Net Revenue (Expenditures)	(492,530.00)	(155,270.09)	337,259.91	-68.47%
Elections				
Expenditures	47,400.00	25,431.36	(21,968.64)	-46.35%
Net Revenue (Expenditures)	(47,400.00)	(25,431.36)	21,968.64	-46.35%
Accessibility Advisory Committee				
Expenditures	5,000.00	1,115.55	(3,884.45)	-77.69%
Net Revenue (Expenditures)	(5,000.00)	(1,115.55)	3,884.45	-77.69%
Town Archives				
Revenue	500.00	245.24	(254.76)	-50.95%
Expenditures	93,550.00	49,083.83	(44, 466.17)	-47.53%
Net Revenue (Expenditures)	(93,050.00)	(48,838.59)	44,211.41	-47.51%
Wasaga Beach Cemetery				
Revenue	68,400.00	37,841.99	(30,558.01)	-44.68%
Expenditures	80,120.00	23,815.66	(56,304.34)	-70.28%
Net Revenue (Expenditures)	(11,720.00)	14,026.33	25,746.33	-219.68%
Sub-total Clerk	(649,700.00)	(216,629.26)	433,070.74	-66.66%
Treasury				
Revenue	1,085,410.00	694,334.29	(391,075.71)	-36.03%
Expenditures	1,774,330.00	816,279.38	(958,050.62)	-54.00%
Net Revenue (Expenditures)	(688,920.00)	(121,945.09)	566,974.91	-82.30%
Debentures				
Expenditures	2,788,720.00	1,382,959.77	(1,405,760.23)	-50.41%
Net Revenue (Expenditures)	(2,788,720.00)	(1,382,959.77)	1,405,760.23	-50.41%
Corporate Financing				
Revenue	6,453,420.00	1,276,146.71	(5,177,273.29)	-80.23%
Expenditures	5,777,770.00	1,600,784.90	(4,176,985.10)	-72.29%
Net Revenue (Expenditures)	675,650.00	(324,638.19)	(1,000,288.19)	-148.05%
Sub-total Treasury	(2,801,990.00)	(1,829,543.05)	972,446.95	-34.71%

	Budget	Actual (preliminary)	\$ Variance	% Variance
Information Technology				
Revenue	173,560.00	97,307.00	(76,253.00)	-43.93%
Expenditures	757,810.00	393,123.50	(364,686.50)	-48.12%
Net Revenue (Expenditures)	(584,250.00)	(295,816.50)	288,433.50	-49.37%
Fire Services				
Revenue	104,000.00	156,779.57	52,779.57	50.75%
Expenditures	4,684,750.00	2,359,140.23	(2,325,609.77)	-49.64%
Net Revenue (Expenditures)	(4,580,750.00)	(2,202,360.66)	2,378,389.34	-51.92%
Emergency Management				
Expenditures	3,000.00	0.00	(3,000.00)	-100.00%
Net Revenue (Expenditures)	(3,000.00)	0.00	3,000.00	-100.00%
Occupational Health & Safety				
Expenditures	166,990.00	76,654.84	(90,335.16)	-54.10%
Net Revenue (Expenditures)	(166,990.00)	(76,654.84)	90,335.16	-54.10%
Sub-total Fire & Emergency Response	(4,750,740.00)	(2,279,015.50)	2,471,724.50	-52.03%
CORPORATE SERVICES TOTAL	(\$9,506,660.00)	(\$4,793,998.64)	\$4,712,661.36	-49.57%

	Dudant	Actual	¢ Varianaa	% Variance
	Budget	Actual (preliminary)	\$ Variance	% variance
COMMUNITY SERVICES				
Public Works Administration	2 706 470 00	1 255 547 00	(1 440 022 04)	E1 E20/
Expenditures Net Revenue (Expenditures)	2,796,470.00 (2,796,470.00)	1,355,547.09 (1,355,547.09)	(1,440,922.91) 1,440,922.91	-51.53% -51.53%
Net Neveride (Experiditures)	(2,790,470.00)	(1,333,347.09)	1,440,922.91	-51.5576
Engineering				
Revenue	567,000.00	323,412.74	(243,587.26)	-42.96%
Expenditures	957,080.00	355,529.33	(601,550.67)	-62.85%
Net Revenue (Expenditures)	(390,080.00)	(32,116.59)	357,963.41	-91.77%
Transit				
Revenue	326,860.00	73,960.30	(252,899.70)	-77.37%
Expenditures	936,040.00	362,056.40	(573,983.60)	-61.32%
Net Revenue (Expenditures)	(609,180.00)	(288,096.10)	321,083.90	-52.71%
Winter Control				
Revenue	42,180.00	52,337.46	10,157.46	24.08%
Expenditures	990,860.00	568,056.70	(422,803.30)	-42.67%
Net Revenue (Expenditures)	(948,680.00)	(515,719.24)	432,960.76	-45.64%
Maintenance Operations				
Revenue	500.00	187.50	(312.50)	-62.50%
Expenditures	1,039,620.00	359,208.14	(680,411.86)	-65.45%
Net Revenue (Expenditures)	(1,039,120.00)	(359,020.64)	680,099.36	-65.45%
Street Lighting				
Revenue	19,960.00	22,328.82	2,368.82	11.87%
Expenditures	247,230.00	111,703.34	(135,526.66)	-54.82%
Net Revenue (Expenditures)	(227,270.00)	(89,374.52)	137,895.48	-60.67%
Nottawasaga River Improvements				
Revenue	6,000.00	0.00	(6,000.00)	-100.00%
Expenditures	63,570.00	15,208.86	(48,361.14)	-76.08%
Net Revenue (Expenditures)	(57,570.00)	(15,208.86)	42,361.14	-73.58%
Water Operations				
Revenue	4,105,280.00	1,409,884.10	(2,695,395.90)	-65.66%
Expenditures	4,105,280.00	1,091,138.06	(3,014,141.94)	-73.42%
Net Revenue (Expenditures)	0.00	318,746.04	318,746.04	0.00%
Wastewater Operations				
Revenue	4,907,680.00	1,553,780.31	(3,353,899.69)	-68.34%
Expenditures	4,907,680.00	1,502,654.36	(3,405,025.64)	-69.38%
Net Revenue (Expenditures)	0.00	51,125.95	51,125.95	0.00%
Municipal Waste Collection				
Revenue	16,700.00	690.00	(16,010.00)	-95.87%
Expenditures	196,140.00	64,975.15	(131,164.85)	-66.87%
Net Revenue (Expenditures)	(179,440.00)	(64,285.15)	115,154.85	-64.17%
Storm Drainage Operations				
Revenue	42,000.00	0.00	(42,000.00)	-100.00%
Expenditures	265,110.00	61,144.50	(203,965.50)	-76.94%
Net Revenue (Expenditures)	(223,110.00)	(61,144.50)	161,965.50	-72.59%
Sub-total Public Works	(6,470,920.00)	(2,410,640.70)	4,060,279.30	-62.75%

	Budget	Actual (preliminary)	\$ Variance	% Variance
Fleet Maintenance				
Revenue	238,500.00	50,681.50	(187,818.50)	-78.75%
Expenditures	583,790.00	331,491.17	(252,298.83)	-43.22%
Net Revenue (Expenditures)	(345,290.00)	(280,809.67)	64,480.33	-18.67%
Parks				
Revenue	1,120.00	1,213.10	93.10	8.31%
Expenditures	1,258,210.00	526,187.93	(732,022.07)	-58.18%
Net Revenue (Expenditures)	(1,257,090.00)	(524,974.83)	732,115.17	-58.24%
Wasaga Sports Park				
Revenue	46,000.00	26,995.41	(19,004.59)	-41.31%
Expenditures	85,630.00	36,590.35	(49,039.65)	-57.27%
Net Revenue (Expenditures)	(39,630.00)	(9,594.94)	30,035.06	-75.79%
Oakview Woods Complex				
Revenue	1,600.00	119.00	(1,481.00)	-92.56%
Expenditures	97,820.00	51,544.32	(46,275.68)	-47.31%
Net Revenue (Expenditures)	(96,220.00)	(51,425.32)	44,794.68	-46.55%
Town Beautification				
Revenue	0.00	8,435.26	8,435.26	0.00%
Expenditures	307,880.00	57,508.24	(250,371.76)	-81.32%
Net Revenue (Expenditures)	(307,880.00)	(49,072.98)	258,807.02	-84.06%
Sub-total Parks	(1,700,820.00)	(635,068.07)	1,065,751.93	-62.66%
Recreation & Facilities Administration				
Revenue	9,000.00	1,607.25	(7,392.75)	-82.14%
Expenditures	613,190.00	332,050.08	(281,139.92)	-45.85%
Net Revenue (Expenditures)	(604,190.00)	(330,442.83)	273,747.17	-45.31%
Recreation Programs	050 000 00	400 470 00	(50.040.00)	00.050/
Revenue	252,090.00	193,479.02	(58,610.98)	-23.25%
Expenditures Net Revenue (Expenditures)	<u>297,290.00</u> (45,200.00)	131,672.13 61,806.89	(165,617.87) 107,006.89	-55.71% -236.74%
Net Revenue (Expenditures)	(45,200.00)	01,000.09	107,000.69	-230.74%
Facilities Maintenance				
Revenue	1,104,180.00	489,489.00	(614,691.00)	-55.67%
Expenditures	2,658,410.00	1,021,327.66	(1,637,082.34)	-61.58%
Net Revenue (Expenditures)	(1,554,230.00)	(531,838.66)	1,022,391.34	-65.78%
Beach Water Safety				
Expenditures	0.00	231.42	231.42	0.00%
Net Revenue (Expenditures)		(231.42)	(231.42)	0.00%
Canteen				
Revenue	15,000.00	3,631.62	(11,368.38)	-75.79%
Expenditures	19,080.00	6,197.03	(12,882.97)	-67.52%
Net Revenue (Expenditures)	(4,080.00)	(2,565.41)	1,514.59	-37.12%
Old Arena				
Revenue	0.00	20,408.09	20,408.09	0.00%
Expenditures	25,000.00	31,228.95	6,228.95	24.92%
Net Revenue (Expenditures)	(25,000.00)	(10,820.86)	14,179.14	-56.72%

	Budget	Actual	\$ Variance	% Variance
		(preliminary)		
Wasaga Stars Arena				
Revenue	1,193,760.00	1,056,561.97	(137,198.03)	-11.49%
Expenditures	1,294,340.00	975,369.22	(318,970.78)	-24.64%
Net Revenue (Expenditures)	(100,580.00)	81,192.75	181,772.75	-180.72%
RecPlex				
Revenue	71,900.00	43,652.55	(28,247.45)	-39.29%
Expenditures	133,650.00	70,166.99	(63,483.01)	-47.50%
Net Revenue (Expenditures)	(61,750.00)	(26,514.44)	35,235.56	-57.06%
Medical Office				
Revenue	12,000.00	5,309.76	(6,690.24)	-55.75%
Expenditures	2,010.00	630.00	(1,380.00)	-68.66%
Net Revenue (Expenditures)	9,990.00	4,679.76	(5,310.24)	-53.16%
Youth Centre				
Revenue	21,250.00	16,603.41	(4,646.59)	-21.87%
Expenditures	288,240.00	147,889.57	(140,350.43)	-48.69%
Net Revenue (Expenditures)	(266,990.00)	(131,286.16)	135,703.84	-50.83%
Volunteer Program				
Expenditures	14,910.00	5,358.99	(9,551.01)	-64.06%
Net Revenue (Expenditures)	(14,910.00)	(5,358.99)	9,551.01	-64.06%
Seniors Active Living Centre				
Revenue	59,700.00	44,237.17	(15,462.83)	-25.90%
Expenditures	142,630.00	64,126.61	(78,503.39)	-55.04%
Net Revenue (Expenditures)	(82,930.00)	(19,889.44)	63,040.56	-76.02%
Sub-total Recreation & Facilities	(\$2,749,870.00)	(\$911,268.81)	\$1,838,601.19	-66.86%
TPAL Fundraising Campaign				
Revenue	0.00	40,468.90	40,468.90	0.00%
Expenditures	0.00	3,603.60	3,603.60	0.00%
Net Revenue (Expenditures)	\$0.00	\$36,865.30	\$36,865.30	0.00%
Wasaga Beach Public Library				
Revenue	76,700.00	26,777.52	(49,922.48)	-65.09%
Expenditures	1,539,380.00	735,010.32	(804,369.68)	-52.25%
Net Revenue (Expenditures)	(1,462,680.00)	(708,232.80)	754,447.20	-51.58%
Age-Friendly Community Advisory Committee				
Revenue	1,260.00	1,248.90	(11.10)	-0.88%
Expenditures	6,560.00	0.00	(6,560.00)	-100.00%
Net Revenue (Expenditures)	(5,300.00)	1,248.90	6,548.90	-123.56%
COMMUNITY SERVICES TOTAL	(\$12,734,880.00)	(\$4,907,905.85)	\$7,826,974.15	-61.46%
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-	Budget	Actual (preliminary)	\$ Variance	% Variance
DEVELOPMENT SERVICES				
Building Services				
Revenue	1,303,640.00	191,685.92	(1,111,954.08)	-85.30%
Expenditures	1,303,640.00	617,180.65	(686,459.35)	-52.66%
Net Revenue (Expenditures)	0.00	(425,494.73)	(425,494.73)	0.00%
Parking				
Revenue	897,130.00	196,720.59	(700,409.41)	-78.07%
Expenditures	897,130.00	137,514.91	(759,615.09)	-84.67%
Net Revenue (Expenditures)	0.00	59,205.68	59,205.68	0.00%
By-Law				
Revenue	495,520.00	62,149.69	(433,370.31)	-87.46%
Expenditures	808,440.00	375,439.58	(433,000.42)	-53.56%
Net Revenue (Expenditures)	(312,920.00)	(313,289.89)	(369.89)	0.12%
Animal Control				
Revenue	27,000.00	22,897.50	(4,102.50)	-15.19%
Expenditures	139,020.00	65,070.54	(73,949.46)	-53.19%
Net Revenue (Expenditures)	(112,020.00)	(42,173.04)	69,846.96	-62.35%
Sub-total Municipal Law Enforcement	(424,940.00)	(296,257.25)	128,682.75	-30.28%
Community Planning & Design				
Revenue	507,700.00	742,069.64	234,369.64	46.16%
Expenditures	1,548,430.00	643,487.82	(904,942.18)	-58.44%
Net Revenue (Expenditures)	(1,040,730.00)	98,581.82	1,139,311.82	-109.47%
Healthy Community Networks Committee				
Expenditures	6,000.00	0.00	(6,000.00)	-100.00%
Net Revenue (Expenditures)	(6,000.00)	0.00	6,000.00	-100.00%
DEVELOPMENT SERVICES TOTAL	(\$1,471,670.00)	(\$623,170.16)	\$848,499.84	-57.66%
TOTAL OPERATING REVENUE	\$62,074,120.00	\$45,413,334.62	(\$16,660,785.38)	-26.84%
TOTAL OPERATING EXPENDITURES	\$58,972,060.00	\$24,372,633.78	(\$34,599,426.22)	<u>-58.67%</u>
NET OPERATING REVENUE (EXPENDIT	\$3,102,060.00	\$21,040,700.84	\$17,938,640.84	578.28%